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SASB Content Index

Editorial Policy

The "Sustainability" section of the Shiseido Group corporate website is edited according to the following policy. We report the activities that lead to the solution of social issues and the role that we play in a sustainable world. We explain how we create social value that we provide as a company to various stakeholders.

■Scope

Shiseido Company, Limited and its consolidated subsidiaries (collectively, the Shiseido Group)

■Target period

Mainly fiscal 2023 (from January 1, 2023 to December 31, 2023). Some pages include content which is prior to the target period or is more recent.

■Reference guidelines

- UN Global Compact, GRI Standards (Global Reporting Initiative),
- TCFD (Task Force on Climate-related Financial Disclosures)
- TNFD (Task Force on Nature--related Financial Disclosures)
- SASB (Sustainability Accounting Standards Board)
- Environmental Reporting Guidelines of the Ministry of the Environment (2018 edition)

■Update period

July 2024 (next update scheduled July 2025, previous update September 2023)

■Assurance Statement

Some environmental and social data are third-party certified.

Environmental Data

Social Data

GRI Content Index

This is a content index created in line with the GRI Standards, an international guideline for information disclosure on sustainability.

- * Information related to the GRI Standards is described for reference. It does not indicate compliance with the GRI Standards.
- * "Not applicable" indicates topics that are irrelevant or when there are no cases we are involved in at a significant level. "-" indicates topics that we do not disclose.

102: General Disclosures

	1. Organizational profile	Reference
102-1	Name of the organization	Corporate Information

102-16	Values, principles, standards, and norms of behavior	Shiseido Code of Conduct and Ethics
	3. Ethics and integrity	Reference
102-15	Key impacts, risks, and opportunities	Risk Management
102-14	Statement nom senior decision-maker	Sustainability Management Sustainability Management
102-14	Statement from senior decision-maker	Sustainability Management
	2. Strategy	Reference
102-13	Membership of associations	Promoting Sustainable and Responsible Procurement External Collaboration
		Sustainability Management
		Approval and support for international norms [PDF: 142KB]
102-12	External initiatives	External Collaboration
		Response to the United Kingdom's Modern Slavery Act 2015
		Sustainability Management
102-11	Precautionary Principle or approach	Risk Management
		Sustainability Management
		Stock Information
102-10	Significant changes to the organization and its supply chain	Promoting Sustainable and Responsible Procurement
		Corporate Information
		Global Network
102-9	Supply chain	Promoting Sustainable and Responsible Procurement
		Social Data
102-8	Information on employees and other workers	Corporate Information
		Integrated Report 2022
102-7	Scale of the organization	Major Offices
		Key Figures
102-6	Markets served	Business Overview
102-5	Ownership and legal form	Corporate Information
102-4	Location of operations	Major Offices
102-3	Location of headquarters	Corporate Information
102-2	Activities, brands, products, and services	BRANDS
		Business Overview

102-17	Mechanisms for advice and concerns about ethics	Human Resource Development and
	4. Governance	Fair Evaluation
102-18	Governance structure	Governance
102-19	Delegating authority	Corporate Governance Report [PDF: 1.42MB]
		Global Leadership
102-20	Executive-level responsibility for economic, environmental, and social topics	Sustainability Management
		Business Management and Execution Structure
		Stakeholder Engagement
102-21	Consulting stakeholders on economic, environmental, and social topics	General Meeting of Shareholders
102-22	Composition of the highest governance body and its committees	Governance
102-23	Chair of the highest governance body	Governance
		Governance
102-24	Nominating and selecting the highest governance body	Corporate Governance Report [PDF: 1.42MB]
102-25	Conflicts of interest	Corporate Governance Report [PDF: 1.42MB]
102-26	Role of highest governance body in setting purpose, values, and strategy	Governance
102-27	Collective knowledge of highest governance body	Governance
102-28	Evaluating the highest governance body's performance	Governance
102-29	Identifying and managing economic, environmental, and social impacts	Risk Management
		Integrated Report 2022
122.00		Integrated Report 2022
102-30	Effectiveness of risk management processes	Corporate Governance Report [PDF: 1.42MB]
		Our Environmental Policy and Environmental Management
102-31	Review of economic, environmental, and social topics	General Meeting of Shareholders
		Sustainability Report 2022
102-32	Highest governance body's role in sustainability reporting	Sustainability Management
		Whistleblowing and Consultation Hotlines for Employees
102-33	Communicating critical concerns	General Meeting of Shareholders
		Governance
		Integrated Report 2022
102-34	Nature and total number of critical concerns	Social Data
102-35	Remuneration policies	Remuneration for Directors, Audit & Supervisory Board Members and Executive Officers

		Corporate Governance Report [PDF: 1.42MB]
102-36	Process for determining remuneration	Remuneration for Directors, Audit & Supervisory Board Members and Executive Officers
		Corporate Governance Report [PDF: 1.42MB]
		Employment and Work of Employees
102-37	Stakeholders' involvement in remuneration	General Meeting of Shareholders
		Remuneration for Directors, Audit & Supervisory Board Members and Executive Officers
		Social Data
102-38	Annual total compensation ratio	Remuneration for Directors, Audit & Supervisory Board Members and Executive Officers
102-39	Percentage increase in annual total compensation ratio	
	5. Stakeholder engagement	Reference
102-40	List of stakeholder groups	Stakeholder Engagement
102-41	Collective bargaining agreements	Social Data
102-42	Identifying and selecting stakeholders	Shiseido Code of Conduct and Ethics
102-43	Approach to stakeholder engagement	Stakeholder Engagement
102-44	Key topics and concerns raised	Reflecting Consumer Feedback
	6. Reporting practice	Reference
102-45	Entities included in the consolidated financial statements	Editorial Policy
102-46	Defining report content and topic Boundaries	Sustainability Management
102-47	List of material topics	Sustainability Management
102-48		
	Restatements of information	Integrated Report 2022
102-49	Changes in reporting	Integrated Report 2022 Not Applicable
102-49		
	Changes in reporting	Not Applicable
102-50	Changes in reporting Reporting period	Not Applicable Editorial Policy
102-50	Changes in reporting Reporting period Date of most recent report	Not Applicable Editorial Policy Editorial Policy
102-50 102-51 102-52	Changes in reporting Reporting period Date of most recent report Reporting cycle	Not Applicable Editorial Policy Editorial Policy Editorial Policy
102-50 102-51 102-52 102-53	Changes in reporting Reporting period Date of most recent report Reporting cycle Contact point for questions regarding the report	Not Applicable Editorial Policy Editorial Policy Editorial Policy Contact Us
102-50 102-51 102-52 102-53 102-54	Changes in reporting Reporting period Date of most recent report Reporting cycle Contact point for questions regarding the report Claims of reporting in accordance with the GRI Standards	Not Applicable Editorial Policy Editorial Policy Editorial Policy Contact Us Not Applicable
102-50 102-51 102-52 102-53 102-54	Changes in reporting Reporting period Date of most recent report Reporting cycle Contact point for questions regarding the report Claims of reporting in accordance with the GRI Standards	Not Applicable Editorial Policy Editorial Policy Contact Us Not Applicable GRI content index (This page)

: Economic

	201: Economic Performance	Reference
201-1	Direct economic value generated and distributed	Financial Highlights / Data

201-2	Financial implications and other risks and opportunities due to climate change	Reducing Our Environmental Footprint The Report of Climate-related Financial Disclosure [PDF: 753KB]
201-3	Defined benefit plan obligations and other retirement plans	Integrated Report 2022
201-4	Financial assistance received from government	Consolidated Settlement of Accounts [PDF: 928KB]
	202: Market Presence	Reference
202-1	Ratios of standard entry level wage by gender compared to local minimum wage	Social Data
202-2	Proportion of senior management hired from the local community	_
	203: Indirect Economic Impacts	Reference
		Social Contribution Activities
203-1	Infrastructure investments and services supported	Social Data
000.0		Social Contribution Activities
203-2	Significant indirect economic impacts	Social Data
	204: Procurement Practices	Reference
204-1	Proportion of spending on local suppliers	_
	205: Anti-corruption	Reference
205-1	Operations assessed for risks related to corruption	Social Data
205-2	Communication and training about anti-corruption policies and procedures	Activities to Enhance Corporate Ethics
205-3	Confirmed incidents of corruption and actions taken	Social Data
	206: Anti-competitive Behavior	Reference
206-1	Legal actions for anti-competitive behavior, anti-trust, and monopoly practices	Social Data

300: Environmental

	301:Materials	Reference
301-1	Materials used by weight or volume	-
301-2	Recycled input materials used	_
301-3	Reclaimed products and their packaging materials	Developing Sustainable Products
302 : Energy		Reference
302-1	Energy consumption within the organization	Environmental Data
302-2	Energy consumption outside of the organization	_
302-3	Energy intensity	_
302-4	Reduction of energy consumption	Environmental Data
302-5	Reductions in energy requirements of products and services	_
	303: Water and Effluents	Reference
303-1	Interactions with water as a shared resource	Reducing Our Environmental Footprint
303-2	Management of water discharge-related impacts	Environmental Data
303-3	Water withdrawal	Environmental Data
303-4	Water discharge	Environmental Data

303-5	Water consumption	Reducing Our Environmental Footprint Environmental Data
	304: Biodiversity	Reference
304-1	Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas	Not Applicable
304-2	Significant impacts of activities, products, and services on biodiversity	Promoting Sustainable and Responsible Procurement
304-3	Habitats protected or restored	Promoting Sustainable and Responsible Procurement
304-4	IUCN Red List species and national conservation list species with habitats in areas affected by operations	_
	305: Emissions	Reference
305-1	Direct (Scope 1) GHG emissions	Environmental Data
305-2	Energy indirect (Scope 2) GHG emissions	Environmental Data
305-3	Other indirect (Scope 3) GHG emissions	Environmental Data
305-4	GHG emissions intensity	_
305-5	Reduction of GHG emissions	Reducing Our Environmental Footprint
305-6	Emissions of ozone-depleting substances (ODS)	Not Applicable
305-7	Nitrogen oxides (NOx), sulfur oxides (SOx), and other significant air emissions	Environmental Data
	306 : WASTE	Reference
306-1	Waste generation and significant waste-related impacts	Reducing Our Environmental Footprint
306-2	Management of significant waste-related impacts	Reducing Our Environmental Footprint
000 2	The large mark of algument matter for the large mapped	Environmental Data
306-3	Waste generated	Environmental Data
306-4	Waste diverted from disposal	Not Applicable
306-5	Waste directed to disposal	Environmental Data
	307: Environmental Compliance	Reference
307-1	Non-compliance with environmental laws and regulations	Environmental Data
	308: Supplier Environmental Assessment	Reference
308-1	New suppliers that were screened using environmental criteria	Promoting Sustainable and Responsible Procurement
308-2	Negative environmental impacts in the supply chain and actions taken	Promoting Sustainable and Responsible Procurement

400: Social

401 : employment		Reference
401-1	New employee hires and employee turnover	Social Data
401-2	Benefits provided to full-time employees that are not provided to temporary or part-time employees	Employment and Work of Employees Realizing a Rewarding Workplace
401-3	Parental leave	Social Data Realizing a Rewarding Workplace

100 1	402: Labor/Management Relations Minimum notice periods regarding operational changes	Fright ment and Work of Employees
402-1	Minimum notice periods regarding operational changes	Employment and Work of Employees
	403: Occupational Health and Safety	Reference
403-1	Occupational health and safety management system	Employee Safety and Health Social Data
403-2	Hazard identification, risk assessment, and incident investigation	Social Data
	-	
403-3	Occupational health services	Employee Safety and Health
403-4	Worker participation, consultation, and communication on occupational health and safety	Employee Safety and Health Employment and Work of Employees
403-5	Worker training on occupational health and safety	_
403-6	Promotion of worker health	Employee Safety and Health
403-7	Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	——————————————————————————————————————
403-8	Workers covered by an occupational health and safety management system	Social Data
403-9	Work-related injuries	Social Data
403-10	Work-related ill health	Social Data
	404: Training and Education	Reference
404-1	Average hours of training per year per employee	Social Data
404-2	Programs for upgrading employee skills and transition assistance programs	Human Resource Development and Fair Evaluation
404-3	Percentage of employees receiving regular performance and career development reviews	Performance measurement setting and appraisal on regular basis: 100% Human Resource Development and Fair Evaluation
	405: Diversity and Equal Opportunity	Reference
405-1	Diversity of governance bodies and employee	Governance
	Ratio of basic salary and remuneration of women to men	Employment and Work of Employees
405-2		Social Data
405-2	406: Non-discrimination	Reference
405-2	406: Non-discrimination Incidents of discrimination and corrective actions taken	
		Reference
	Incidents of discrimination and corrective actions taken	Reference Social Data
406-1	Incidents of discrimination and corrective actions taken 407: Freedom of Association and Collective Bargaining Operations and suppliers in which the right to freedom of association and	Reference Social Data
406-1	Incidents of discrimination and corrective actions taken 407: Freedom of Association and Collective Bargaining Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk	Reference Social Data Reference
406-1	Incidents of discrimination and corrective actions taken 407: Freedom of Association and Collective Bargaining Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk	Reference Social Data Reference Reference Reference Response to the United Kingdom's Modern
406-1	Incidents of discrimination and corrective actions taken 407: Freedom of Association and Collective Bargaining Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk 408: Child Labor	Reference Social Data Reference Reference Response to the United Kingdom's Modern Slavery Act 2015 Promoting Sustainable and Responsible
406-1	Incidents of discrimination and corrective actions taken 407: Freedom of Association and Collective Bargaining Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk 408: Child Labor	Reference Social Data Reference Reference Response to the United Kingdom's Modern Slavery Act 2015 Promoting Sustainable and Responsible Procurement

		Promoting Sustainable and Responsible
		Procurement
		Human Rights Initiatives
	410 : Security Practices	Reference
410-1	Security personnel trained in human rights policies or procedures	_
	411: Rights of Indigenous Peoples	Reference
411-1	Incidents of violations involving rights of indigenous peoples	_
	412: Human Rights Assessment	Reference
412-1	Operations that have been subject to human rights reviews or impact assessments	Our Human Rights Approach
		Human Rights Initiatives
412-2	Employee training on human rights policies or procedures	Human Rights Initiatives Social Data
412-3	Significant investment agreements and contracts that include human rights clauses or that underwent human rights screening	Human Rights Initiatives
	413: Local Communities	Reference
413-1	Operations with local community engagement, impact assessments, and	Social Contribution Activities
	development programs	Social Data
413-2	Operations with significant actual and potential negative impacts on local communities	Not Applicable
	414: Supplier Social Assessment	Reference
414-1	New suppliers that were screened using social criteria	Promoting Sustainable and Responsible Procurement
414-2	Negative social impacts in the supply chain and actions taken	Promoting Sustainable and Responsible Procurement
	415: Public Policy	Reference
415-1	Political contributions	Social Data
	416: Customer Health and Safety	Reference
416-1	Assessment of the health and safety impacts of product and service categories	Promotion of Safe and Reliable Manufacturing
416-2	Incidents of non-compliance concerning the health and safety impacts and services	Social Data
	417 : Marketing and Labeling	Reference
417-1	Requirements for product and service information and labeling	Promotion of Safe and Reliable Manufacturing
		Social Data
417-2	Incidents of non-compliance concerning product and service information and labeling	Social Data
417-3	Incidents of non-compliance concerning marketing communications	Social Data
	418: Customer Privacy	Reference
418-1	Substantiated complaints concerning breaches of customer privacy and losses of customer data	Social Data
		Information Security Management
	419: Socioeconomic Compliance	Reference

419-1	Non-compliance with laws and regulations in the social and economic area	Social Data
417-1	Non-compliance with laws and regulations in the social and economic area	Compliance and Risk Management

SASB Content Index

Sustainability Disclosure Topics & Accounting Metrics

Торіс	Accounting Metric	Code	Reference
Water Management	(1) Total water withdrawn, (2) total water consumed, percentage of each in regions with High or Extremely High Baseline Water Stress	CG-HP-140a.1	Environmental Data
	Description of water management risks and discussion of strategies and practices to mitigate those risks	CG-HP-140a.2	Reducing Water consumption The Report of Climate-related Financial Disclosure (P10-12) [PDF: 753KB]
Product Environmental, Health, and Safety Performance	Revenue from products that contain REACH substances of very high concern (SVHC)	CG-HP-250a.1	Promotion of Safe and Reliable Manufacturing
	Revenue from products that contain substances on the California DTSC Candidate Chemicals List	CG-HP-250a.2	Shiseido Safety Assurance System
	Discussion of process to identify and manage emerging materials and chemicals of concern	CG-HP-250a.3	Ingredients Policy
	Revenue from products designed with green chemistry principles	CG-HP-250a.4	_
Packaging Lifecycle Management	(1) Total weight of packaging, (2) percentage made from recycled and/or renewable materials, and (3) percentage that is recyclable, reusable, and/or compostable	CG-HP-410a.1	Developing Sustainable Products
	Discussion of strategies to reduce the environmental impact of packaging throughout its lifecycle	CG-HP-410a.2	
Environmental & Social Impacts of Palm Oil Supply Chain	Amount of palm oil sourced, percentage certified through the Roundtable on Sustainable Palm Oil (RSPO) supply chains as (a) Identity Preserved, (b) Segregated, (c) Mass Balance, or (d) Book & Claim	CG-HP-430a.1	Palm Oil

Activity Metrics

Activity Metrics	Code	Reference
Units of products sold, total weight of products sold	CG-HP-000.A	_
Number of manufacturing facilities	CG-HP-000.B	Global Network

"-": Not disclosed