

Press Release I

Notice of Change in the Responsibility of Corporate Officer and Personnel Transfers

Shiseido Company, Limited hereby announces that it will implement change in the responsibility of Corporate Officer and personnel transfers as detailed below effective April 1st.

1. Change in the responsibility of Corporate Officer

Name	New Responsibility	Current Responsibility
	Corporate Executive Officer	Corporate Executive Officer
	Chief Finance Officer	Chief Finance Officer
	Finance, Financial Management, Investor	Finance, Financial Management,
Norio Tadakawa	Relations, Supply Network Strategy, Production	Investor Relations, Business Development*2
	Technology, Supply & Purchasing, Global	
	Business Support, Japan Business Support,	
	Factories*1	

^{*1} Norio Tadakawa will be responsible for "Supply Network Strategy, Production Technology, Supply & Purchasing, Global Business Support, Japan Business Support, Factories" along with Corporate Officer, Masaya Hosaka.

2. Personnel Transfers

Name	New Title	Current Title
Katherine Melchior Ray	Senior Vice President & CMO,	Newly hired
Katherine Melcilor Ray	Global Prestige Brands	
Atauahi Vaanda	Department Director,	Department Director,
Atsushi Yasuda	Global Business Support Department	Financial Management Department

-End of News Release-

^{*2} Representative Director President and CEO, Masahiko Uotani will be responsible for "Business Development."